UNIVERSITY OF CHESTER

Annual Report and Financial Statements for the year ended 31 July 2015

ANNUAL REPORT AND FINANCIAL STATEMENTS For the year ended 31 July 2015

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FINANCIAL HIGHLIGHTS

Results

During the year to 31 July 2015 (year to 31 July 2014 figures in brackets) the University:

Generated income of £120 million (£104 million)

Generated a surplus of £9.0 million (£9.2 million)

Generated a net cash inflow from operating activities of £12.7 million (£17.8 million)

Increased expenditure by £15.7 million (16%)

Financial Strength

At 31 July 2015 the University had:

Cash and short term deposits of £17.1 million (£23.4 million)

Total net assets of £80.6 million (£74.4 million) PY £57.7 million

A defined benefit pension liability of £18.1 million (£12.1 million).

Financial Investments

During the year to 31 July 2015 the University invested £19.5 million (£35.9 million) in tangible fixed assets.

Staff and students

During the academic year the University:

Employed an average of 1,459 members of staff (2014: 1,316)

Taught, directly or through collaborative provision and distance learning, higher education students as follows:

		Full-time	Other	2014/15 Total	2013/14 Total	Increase/ (decrease)
A 6						
Home/EU						
Undergraduate		7,588	1,218	8,806	8,625	2%
Postgraduate		608	2,906	3,514	3,466	1%
Nursing and Midwifery		1,352	1,039	2,391	2,508	(5%)
International						
Undergraduate		873	149	1,022	811	26%
Postgraduate	<u>.</u>	634	246	880	967	(9%)
Nursing and Midwifery		61	103	164	64	156%
2014/15 Total students		11,116	5,661	16,777	16,441	2%
2013/14 Totals						
Increase/(Decrease)		10,700	5,741	16,441		

The 2014/15 figures are for students studying between August 2014 and July 2015. The 2013/14 figures are for students studying between August 2013 and July 2014.

MEMBERS OF THE UNIVERSITY COUNCIL AND THEIR INTERESTS

The Members of the University Council who held office during the year were as follows:

Foundation Members of the University Council

The Right Reverend Dr Peter Forster, Lord Bishop of Chester, President Canon J Turnbull, Deputy President Professor TJ Wheeler, Vice-Chancellor Ms A Sutton Mrs C Allen Mr C Daniels Mr JS Evans Professor JR Fisher The Very Reverend Professor G McPhate Mrs M Needham Mrs S Rudd (Translated to Foundation 01-12-14) Mrs M Steward Mrs S Verity

Non Foundation Members of the University Council

Mr F Ball	
Judge E Edwards	
Ms K Fisher	
Professor N Ford	
Professor D Garratt	(Appointed 01-9-14)
Mr J Harper	(Appointed 01-8-14)
Mr N Jenkins	(Appointed 01-12-14)
Mrs C Maddaford	8
Professor T McEnery	(Appointed 01-12-14)
Dr K McLay	(Resigned 31-8-14)
Mr D Munt	
Dr L Smith	
Councillor A Walmsley)
Mr A Lee (Secretary)	

Members of the University Council had no interest in contracts with the University.

ADVISERS

The University retains a number of professional advisers. The advisers during the year are as follows:

Bankers:	NatWest Bank plc			
Auditors:	External:	Deloitte LLP		
	Internal:	Baker Tilly LLP		
Solicitors:	Knights LLP			
Insurance Brokers:	U.M. Association Limited			

Structure, Governance and Management

Type of organisation: Registered Charity

Nature of Governing Document: Trust Deed

How the Charity is constituted: Chester Diocesan Board of Finance is the custodian trustee and the Members of the University Council (Governors) are the management trustees. The Governors set the mission and approve the strategy and policies. The day-to-day management is with the Senior Management.

Method of Appointment of Trustees: Trustees are appointed in accordance with the Instrument of Government. The Charity has a Nominations Committee. The Charity is responsible for ensuring that appropriate training is provided. Trustees are appointed for an initial term of office not exceeding three years.

Governors Induction and Training: The Governors have available a range of training opportunities delivered through a variety of formats. The main source of external training is through attendance on various courses organised by the Leadership Foundation for Higher Education. In addition the Governors attend an "Away Day" where contributions on relevant topics are made by external and internal speakers. New Governors are provided with an Induction briefing by the Charity Secretary and an induction meeting with the President of the Council.

Organisation: The Composition of the Council is set out on page 4. It is the Council's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The Chief Executive (Vice Chancellor Professor TJ Wheeler DL) is appointed by the Council to manage the day to day operations of the Charity, and is supported by a Senior Management Team.

Scope and period of financial statements

The financial statements have been presented for the year ended 31 July 2015.

Principal activities of the University

The principal activity of the University is the provision of higher education. The University has a series of wellestablished programmes leading to the award of BA, BSc, BEd, BTh, BPhil, MA, MEd, MSc and PhD degrees.

The University is committed to the promotion of academic, vocational and personal development and professional training, preparing its students, in collaboration with employers and professional partners in the region and beyond, to make a positive contribution to the social and economic context in which they hope to work.

The University owns a substantial amount of property including a large number of residential properties which are maintained for the sole use of its students.

The Charity has four wholly owned subsidiaries:

- Chester Conferences Limited provision of conference and short-course facilities
- Thornton Research Properties Limited rental of office and industrial space at Thornton Science Park
- North West Universities European Unit Limited facilitate and support the North West HEIs' future collective activity, engagement and representation in relation to European Structural Funds
- Chester Housing Limited ceased trading from 1st August 2014 and the activity transferred to the University.

Strategy and operational review

The Members of the University Council present their annual report on the affairs of the University together with the audited financial statements and Auditor's report for the year ended 31 July 2015.

The University Council meets four times each academic year. Various committees deal with much of the Council's detailed work; these committees comprise the Policy Committee (Employment and Finance), the General Purposes Committee, the Human Resources Committee, the Mission Committee, the Senior Salaries (Remuneration) Committee, the Nominations Committee and the Audit and Risk Management Committee. The minutes of these committees are formally reported to, and discussed by, the Council, together with reports of meetings of committees and groups maintained by the University, including the Health, Safety and Environment Committee.

Business review 2014/15

The 2014-15 academic year has again been another highly impressive and encouraging year for the University. Building upon the success of previous years, the University has again achieved a turnover in excess of £100 million and, alongside this, recorded a substantial operating surplus. The University is justifiably proud of its sustained strong financial performance. Whilst a change in Government and increased competition occasioned by the removal of student number controls can bring about uncertainty, they can also present exciting development opportunities for entrepreneurial universities such as Chester. The institution has continued to build on its considerable strengths to ensure that it is well placed to respond innovatively and successfully to the environment that it finds itself in. Though not complacent, the University continues to face the future with confidence and enthusiasm.

Demand for the University's undergraduate and postgraduate provision has shown continued strength with seven applications per place for undergraduate courses (2015-16 entry). In 2014-15, student intakes to undergraduate and postgraduate programmes continued to grow. Growth in student numbers following taught programmes has been accompanied by continued expansion in the University's research portfolio, with growth in both the number of research students and the overall volume of research activity. The University's performance in the 2014 Research Excellence Framework was particularly encouraging with an increase of 117% in the number of staff submitted, an increase of 60% in the number of units of assessment submitted to, and an increase of 89% in the number of outputs submitted. Continued investment in the University's international activities has been rewarded with continued growth in the number of international students coming to study with the University in the UK. This is accompanied by measured expansion of the University's international partnership networks. Student exchange and research collaboration networks have also seen expansion as the University's international reputation and presence has expanded into new overseas markets.

The continued growth in the national and international popularity of the University and attendant growth in student numbers is due to a number of factors, not least the continuing high level commitment and enthusiasm of our staff and students. We recognise that an important key to our current and future success lies in continuing to provide an extremely high quality teaching experience and ensuring a friendly, inclusive approach to living and learning. The institution's wide range of courses remains up-to-date and flexible, enabling our students to design their studies around their development needs and interests. Importantly, the University continues to listen carefully to what its students and employer organisations say about the University, and to make improvements to our provision that take advantage of the latest research, pedagogy and developments in the world of work. A visible manifestation of our success in this regard are our Employment Performance Indicators, which continue to show that in excess of 95% of our students go into work or further study within six months of leaving the University. This is the second consecutive year that the University has scored over 95% on this measure.

The latest National Student Survey results for 2015 have again been strong. The University's overall satisfaction rate remained at 88% (for the third consecutive year) which is still 2% higher than the national average. 89% of students who attended the University indicated that they enjoyed their time at the University.

Business review 2014/15 (continued)

In order to provide an appropriate learning environment for our students, staff and visitors, the University faces a constant need to invest in updating its existing estate, infrastructure and the creation of new facilities. During the course of the past year the University has pursued a number of key developments that, moving forward, will change the geography and status of the University. These developments include: the development of a higher education presence in Shrewsbury; the acquisition of a site in Chester to accommodate the expansion of the University's Business provision; and the initial development of undergraduate Medical provision. This is on the back of the continued development of the Thornton Science Park, which was a new development for the University in 2013/14.

In the light of student demand the University has worked in collaboration with Cheshire West and Chester Council and private providers to ensure that the quality and quantity of student accommodation is sufficient for the University and the students it attracts. In addition, the University has continued to invest substantially in extending the library provision for students, both on the main Chester campus and by adding more library provision to other sites. There has also been considerable investment in IT facilities for staff and student use.

The University is acutely conscious of the importance of the 'student voice' and continues to work particularly closely with the Students' Union to extend and enhance the services we provide to our students. This work will continue with a particular emphasis on student attendance reporting, which will enable the University to make more timely and targeted interventions to help those students who may be experiencing difficulties. In the last academic year staff and students contributed in excess of 30,000 volunteering hours to the communities of Chester, Warrington and the wider Cheshire region.

Future outlook

These are exciting times to study and work at the University of Chester. The University Council and Senior Management would like to take this opportunity to thank all the staff, students and friends of the University for their outstanding hard work and continued commitment to our success. Our achievements continue to be recognised by our Gold Investor in People status. The University embarks upon the 2015-16 academic session with considered optimism about its future plans.

Financial review

		Year ended 31 July 2015	Year ended 31 July 2014
Financial Performance indicator			
Retained surplus pre FRS 17 adjustment*		£9.22m	£10.40m
Margin %		7.69%	9.93%
FRS 17 adjustment		(£0.2m)	(£1.20m)
Retained surplus after FRS 17 adjustment*		£9.02m	£9.20m
Staff costs as % of income		50.54%	52.12%
Cash inflow from operating activities		£12.7m	£17.8m
Current assets ratio Net liquidity (days) (Number of days expenditure held as cash/investments, based on total expenditure less depreciation)	8 	1.26 59	1.44 94

*Adjustment for the excess of FRS17 pension costs over cash contributions.

Financial Performance in 2014/15 compared to previous years

		ć	Year ended 31 July 2015 £'000	Year ended 31 July 2014 £'000
Income Expenditure			119,954 (110,933)	104,464 (95,279)
Surplus		К	9,021	9,185

▶ University income has increased by £15.5m (14.8%).

- Grant income decreased by £3.1m (20.0%), this was due to a fall in HEFCE grant of £2.9m, and NCTL grant of £0.2m.
- Tuition fees increased by £13.3m (18.4%), this was due to increased Full Time Undergraduate fees as well as partnerships and increased international student numbers.
- ▶ Expenditure increased by £15.7m (16.4%)
 - Staffing costs increased by £6.2m (11.3%), this increase was as a result of an increase in staff numbers (10.9%) pay awards (2.0%) and payment of salary increments for staff not at the top of their salary band.
 - Depreciation increased by £1.0m (22.7%).
 - Other operating expenses increased by £8.6m (25.0%), the biggest increases were:
 - Premises running costs, including first full year of Thornton Science Park, £2.2m
 - Expenditure related to other income £1.8m. Most of this relates to grant expenditure.
 - Academic departments £1.7m (of which Faculty of Engineering £1.6m)
- > The University invested £19.5m in fixed assets. The largest investments included
 - Establishing the new Queens Park Campus as the home of the Faculty of Business & Management
 - Continued investment in Thornton Science Park in its first full year of operation.

Risks and uncertainties

There are specific financial pressures for the University in 2015/16 due to the current economic climate and reduced public funding. These include a continued reduction in grant funding and the need for the University to maximise income streams by ensuring it meets recruitment targets including overseas students for which there may be some uncertainties around UK Visa and Immigration policies. In addition the University acquired the Thornton Science Park during 2014, which brings great opportunity to maximise these income streams but brings with it a substantial cost base. More generally there is an upward pressure on running costs and pay awards whilst the UK/EU full time undergraduate fee level per student remains capped at £9,000 p.a. Therefore the University is taking measures to minimise costs and maximise efficiencies however the surplus is expected to reduce to around 2% of total income in 2015/16 due to the need to invest in activities across sites including Thornton Science Park and University Centre Shrewsbury. However beyond that, the surplus is expected to stabilise in the region of 5%.

Applications and resulting recruitment for 2015/16 were healthy, which will help mitigate some of these risks. The University has been modelling and preparing for constraints in public funding and in addition is looking to increase other income streams in order to ensure that it generates sufficient surpluses for reinvestment in the increasing asset base.

Public benefits and inclusivity

The beneficiaries are the students who participate in higher education at the University of Chester. Ultimately higher education provides a skilled population that can contribute to the growth of the economy and the wider community as a whole.

The University of Chester has a strong network of student support including a Students' Union, has a commitment to providing education in an open inclusive environment and has a Fee Waiver and bursary scheme in place for students who are in receipt of a full Higher Education Maintenance Grant. In addition tuition fee loans allow students to defer the repayment of fees until they finish their studies and earn over £21,000. It is felt that these measures contribute to widening participation and ensure that the opportunity to participate is not restricted by the ability to pay fees.

The acquisition of property ensures residences are available for occupation solely by students of the University of Chester at an affordable rent and has the underlying benefit of widening participation in higher education. This investment in the housing stock is facilitated by the activities of the subsidiary companies and gift aiding taxable profits to the Charity. Once in receipt of these funds the Charity can utilise them to meet the overall objectives stated above.

In setting our objectives and planning our activities the University Council has given careful consideration to the Charity Commission's general guidance on public benefit. The balance of the benefits against any detriment or harm are considered during the decision making processes of the University and during the activities performed. Property purchases and developments always comply with building regulation guidelines and restrictive covenants and there is regard for the wider environmental impacts. The aim of the Charity is the provision of higher education, and the infrastructure required for this should be balanced against the environmental impact this can have.

Aims, objectives and activities for the public benefit

The underlying aim of the Charity continues to be the provision of higher education.

The objectives of the Charity are:

- To ensure that the University's Christian foundation, underpinning ethos and supportive people-centred culture continue to play an appropriately prominent and facilitative role in the development and strengthening of the institution.
- To be a successful teaching led and research informed University.
- To deliver high quality, actively supported and highly regarded teaching within a curriculum.
- To employ a framework which is responsive to emerging developments and improvements in programme design and delivery including work-based learning and technology enhanced learning.
- To ensure that teaching activities are informed by relevant and up-to-date research and advanced scholarship.
- To promote an environment within which staff are able to translate the research undertaken by themselves or others into effective technology and knowledge transfer and exchange services to business and industry.
- To creatively develop new and successful niche markets.
- To seek modest growth and consolidation in student numbers to some 11,000 full-time equivalent students, with an emphasis upon: maintaining a broadly based curriculum grounded in the University's current portfolio of disciplines; further development of taught postgraduate and research degree provision; further development of part-time student numbers and foundation degree programmes; and exploring appropriate international development opportunities.
- To develop the Thornton Science Park and the associated new Faculty of Science and Engineering.
- To act as a regional University committed to employer and community engagement which is successful in attracting into study individuals with a range of backgrounds and experiences.
- To manage the University's operations and finances efficiently and prudently with an increasingly varied range of income sources.
- To ensure that the University's forward vision and strategy are actively shared and promoted amongst staff, students and interested external stakeholders.

Strategies employed to achieve the objectives

- To provide our students with the best possible integrated learning experiences that enhance their intellectual, professional and personal growth, both inside and outside of the University.
- To provide programmes of study, delivery methods and academic support arrangements that are of high quality and responsive to learner needs and employer expectations.
- To foster excellence in research, scholarship and knowledge transfer/enterprise.
- To apply our intellectual and academic resources to social, economic and community development in the region, the nation and, where appropriate, internationally.

Strategies employed to achieve the objectives (continued)

- To create an intellectual community and workplace that respects, welcomes and promotes diversity and equality through learning and teaching; research and scholarship; outreach and other University activities and practices.
- To provide a modern learning and working environment that meets the diverse needs of our staff, students and other users in a flexible, cost effective and efficient manner.
- To sustain and develop a financially secure University within which management systems and structures actively empower staff and students to respond creatively, collaboratively and effectively to the many opportunities and challenges facing the institution.

Investment powers and policy

The Charity invests funds on short-term deposit to ensure a safe and reasonable level of interest is earned and assists the Charity in achieving its objective. The interest earned within the year amounted to $\pounds 106,058$ (2014: $\pounds 115,547$).

The use of short-term deposits is deemed appropriate as this provides a low risk investment with an acceptable rate of return. Short-term deposits also provide the required flexibility to access cash quickly as and when it is required. The University's Treasury Management Policy incorporates the Socially Responsible Investment Policy.

Reserves Policy (not including Pension Reserve)

The Charity's Trust Deed places no specific restrictions on the application of the Charity's funds, provided that they are applied solely towards the objectives of the Charity as set forth in the Deed.

The Charity aims to provide facilities of a high standard and this is achieved through a programme of substantial capital investment, which is financed from general reserves, the subsidiary covenant payments and from bank borrowings. It is the University Council's policy to keep free reserves at a reasonable level in light of the organisation's requirements.

Reserves are mainly needed to fund growth and asset acquisition and refurbish the existing property stock. In addition, short-term reserves will also be needed to fund the development of new courses as well as other initiatives. The Trustees therefore consider the ideal level of reserves at 31 July 2015 to be at least 150% of short-term creditors before taking into consideration the pension liability. This level of reserves would allow all external short-term creditors at this date to be paid in full, and leave sufficient funds to invest.

The actual Consolidated Reserves (excluding pension reserve) for year ended 31 July 2015:

Unrestricted: £62,148,987 (2014: £52,926,843) Endowments: £359,714 (2014: £353,629)

At 31 July 2015 consolidated reserves are therefore 346% of short-term creditors and deemed to be sufficient.

Employee consultation

The average number of lecturing and support staff employed by the University during the year was 1,459 (2014: 1,316). An active policy of information dissemination encourages employee involvement and participation in the University development process. Employee representatives are regularly consulted on a variety of issues affecting their own and the University's interests.

Auditor

The members of the University Council who held office at the date of approval of this report confirm that,

- so far as they are each aware, there is no relevant audit information of which the University's auditor is unaware; and
- each member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the University's auditor is aware of that information.

Deloitte LLP have indicated their willingness to be reappointed for another term and appropriate arrangements have been put in place for them to be deemed reappointed as auditor.

Going concern

The University ended the year with cash and short term investments of $\pounds 17.1$ m. The budget for 2015-16 continues to generate a surplus, and forward cash forecasts demonstrate adequate availability of financial resources. All of the University's external funding is long-term in nature with 20% repayable between one and five years and 80% repayable beyond 5 years.

We have sensitised our forecasts to assess the impact of potential falls in student numbers and potential cost increases and are satisfied that the University has sufficient headroom in its cash flow projections to withstand the impact of reasonably possible downside scenarios during the 12 months following the date of approval of the financial statements.

On this basis, the University Council is satisfied that, despite the current economic and political uncertainty, the University has adequate resources to continue in operational existence for the foreseeable future and for at least 12 months from the date of signature of these financial statements. Further details regarding the basis of preparation are given in note 1 to the financial statements.

Conclusion

The University has had a successful year. Despite reductions in public funding and upward pressure on costs, the University is well placed to manage challenges in the coming years, due to careful cost management and the strong demand for the University's courses across all its faculties which should ensure the University can continue to recruit well in the future.

Deputy President of the Council: Canon J Turnbull

24th November 2015

CORPORATE GOVERNANCE STATEMENT For the year ended 31 July 2015

The University is committed to exhibiting best practice in all aspects of governance. This summary describes the manner in which the University has applied the principles set out in Section 1 of the Combined Code on Corporate Governance issued by the London Stock Exchange. The University also complies with the guide for members of Governing Bodies of universities and colleges in England and Wales which was issued by the Committee of University Chairmen in November 2004 and revised in March 2009. The purpose of this summary is to help the reader of the financial statements understand how the principles have been applied.

Following the publication of the new CUC Higher Education Code of Governance in December 2014 the University Council established a working group to assess current compliance and identify areas of change. Work in this area continues via the newly designated Nominations and Governance Review Committee and subsequent annual reports will reflect the University's implementation of the new Code.

In the opinion of the Members of the University Council, the University has applied the principles of the Combined Code in so far as they apply to the Higher Education Sector, and it has applied these throughout the year ended 31 July 2015.

The Council

The composition of the Council is set out on page 4. It is the Council's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The University Council meets four times a year and has several committees, including the Policy Committee (Employment and Finance), the General Purposes Committee, the Nominations Committee, the Human Resources Committee, the Senior Salaries (Remuneration) Committee, the Mission Committee and the Audit and Risk Management Committee.

Policy Committee

The Policy Committee (Employment and Finance) meets at least three times a year and considers in detail the Strategic Plan and the Financial Forecasts. It also considers the Mid-year Financial Forecast and Budgets. It considers the overall objectives of the University and is provided with the minutes from the Council Committees and receives a report at each meeting from the Vice Chancellor. It makes recommendations, as appropriate, to the Council.

General Purposes Committee

The General Purposes Committee meets at least three times a year and considers in detail the business plan and financial statements of the Students' Union and the development and maintenance of the University's premises and the general requirements for the University's academic and recreational provision. It provides advice and makes recommendations as appropriate to the Policy Committee.

Nominations Committee

Any new appointments to the University Council are made in accordance with the Instrument of Government. The University Council has a Nominations Committee which considers the skills mix and general requirements for membership of the University Council. The University Council is responsible for ensuring that appropriate training is provided. Members of the Council are appointed for an initial term of office not exceeding three years.

Human Resources Committee

The Human Resources Committee meets at least three times a year and considers the consultative procedures with the staff unions recognised by the University Council, monitors the implications of all staffing policies of the University, and makes recommendations as appropriate to the Policy Committee.

A University Health, Safety and Environment Committee reports to the Human Resources Committee. It meets at least three times a year, reviews existing safety policies, considers the need for new safety procedures, reviews the implementation of approved safety procedures, provides advice on health and safety to staff and students, receives notification of all accidents, studies incidents and related statistics, receives reports from the safety representative and the health and safety adviser and promotes co-operation across the University to secure sound health and safety. The Health, Safety and Environment Committee's annual report is presented to the University Council.

CORPORATE GOVERNANCE STATEMENT (continued) For the year ended 31 July 2015

Senior Salaries Remuneration Committee

The Senior Salaries Committee determines the remuneration of the senior management team, including the Vice Chancellor.

Mission Committee

The Mission Committee meets at least three times a year and its role is to promote and support the Christian ethos of the University through interpreting the nature and character of the University as defined by the University Council, monitoring its impact on University life and to make recommendations as necessary to the University Council.

Audit and Risk Management Committee

The Audit and Risk Management Committee meets at least four times a year. The Audit and Risk Management Committee considers both internal and external audit reports and recommendations together with management's response and it reviews the annual financial statements. In order to allow sufficient independence, members of the Audit and Risk Management Committee do not sit on Council Committees where staffing or financial matters are decided. For further independence there is a professional member who is not a Member of the University Council. The Independent Auditor responsible for Internal Audit attends each meeting of the Audit and Risk Management Committee. The Audit and Risk Management Committee meet annually with the Internal and External Auditors without Officers of the University being present.

Statement of Internal Control

The University Council is responsible for the University's system of internal control and for reviewing its effectiveness. Such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable and not absolute assurance against material misstatement or loss. The Council has reviewed the key risks to which the University is exposed, together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Council is of the view that there is an ongoing process for identifying, evaluating and managing the University's significant risks, that it has been in place for the year ended 31 July 2015 and up to the date of approval of the annual report and financial statements, that it is regularly reviewed by the Council and that it accords with the internal control guidance for directors on the Combined Code as deemed appropriate for higher education.

The senior management team receives reports setting out key performance and risk indicators and considers possible control issues brought to their attention by early warning mechanisms which are embedded within the operational units and reinforced by risk awareness training. The Senior Management Team and the Audit and Risk Management Committee also receive regular reports from the internal auditor and from the Health, Safety and Environment Committee which include recommendations for improvement. The Audit and Risk Management Committee's role in this area is confined to a high level review of the arrangements for internal financial control. The Council's agenda includes a regular item for consideration of risk and control and receives reports thereon from the Vice-Chancellor and the Audit and Risk Management Committee of assurance and not merely reporting by exception. At its Michaelmas meeting, the Council carried out the annual assessment for the year ended 31 July 2015 by considering documentation from the Vice-Chancellor and the Audit and took account of events since 31 July 2015.

President of the Council..... The Right Reverend Dr Peter Forster, the Lord Bishop of Chester Parkgate Road, CHESTER, CH1 4BJ

24th November 2015

STATEMENT OF RESPONSIBILITIES OF THE MEMBERS OF THE UNIVERSITY COUNCIL

In accordance with the Instrument and Articles of Government, the Council of the University of Chester is responsible for the administration and management of the affairs of the University and is required to present audited financial statements for the financial year.

The Council is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the University of Chester and enable it to ensure that the financial statements are prepared in accordance with the Instrument and Articles of Government, the Accounts Direction issued by the Higher Education Funding Council for England (HEFCE); the Financial Memorandum agreed with HEFCE, the Statement of Recommended Practice (SORP): Accounting for Further and Higher Education 2007 and applicable United Kingdom law and Accounting Standards (United Kingdom Generally Accepted Accounting Practice), as well as reflecting current best practice in public sector corporate governance. In addition, within the terms and conditions of a Financial Memorandum agreed between the Higher Education Funding Council for England and the Council of the University, the Council, through its designated office holder, is required to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Council and of the surplus or deficit and cash flows for that period.

In preparing these financial statements, the Council is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the University will continue in operation.

The University Council has taken reasonable steps to:

- ensure that funds from the Higher Education Funding Council for England and the National College for Teaching and Learning are used only for the purposes for which they have been given and in accordance with the Financial Memorandum with the Funding Council and any other conditions which the Funding Council may from time to time prescribe;
- ensure that there are appropriate financial and management controls in place to safeguard public funds and funds from other sources;
- safeguard the assets of the University and to prevent and detect fraud and other irregularities; and
- secure the economical, efficient and effective management of the University's resources and expenditure.

INDEPENDENT AUDITOR'S REPORT TO THE UNIVERSITY COUNCIL OF THE UNIVERSITY OF CHESTER

We have audited the financial statements of the University of Chester for the year ended 31 July 2015 which comprise the Consolidated Income and Expenditure Account, the Consolidated and University Balance Sheets, the Consolidated Cash Flow Statement, Reconciliation of Net Cash Flow to Movement in Net Debt, the Consolidated Statement of Total Recognised Gains and Losses and the related notes 1 - 26. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Statement of Recommended Practice: Accounting for Further and Higher Education.

This report is made solely to the governing body in accordance with the charter and statutes of the University. Our audit work has been undertaken so that we might state to the governing body those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the board of governors as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the governing body and auditor

As explained more fully in the Statement of Responsibilities of the Members of the University Council, the governing body is responsible for the preparation of the financial statements that give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the University and the group's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the governing body; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the University and the group's affairs as at 31 July 2015 and of the group's surplus for the year then ended; and
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice and the Statement of Recommended Practice: Accounting for Further and Higher Education.

Opinion on other matters prescribed by the Higher Education Funding Council for England Audit Code of Practice

In our opinion, in all material respects:

- income from the funding council, and the National College for Teaching and Learning, grants and income for specific purposes and from other restricted funds administered by the University during the year ended 31 July 2015 have been applied for the purposes for which they were received; and
- income during the year ended 31 July 2015 has been applied in accordance with the University's statutes and, where appropriate, with the financial memorandum, with the funding council and the funding agreement with the National College for Teaching and Learning
- the requirements of HEFCE's accounts direction have been met.

INDEPENDENT AUDITOR'S REPORT TO THE UNIVERSITY COUNCIL OF THE UNIVERSITY OF CHESTER (continued)

Matter on which we are required to report by exception

We have nothing to report in respect of the following matter where the Higher Education Funding Council for England Audit Code of Practice requires us to report to you if, in our opinion:

• the Statement of Internal Control (included as part of the Corporate Governance Statement) is inconsistent with our knowledge of the University.

Clic Coweld

Christopher Powell FCA Senior Statutory Auditor Deloitte LLP Chartered Accountants and Statutory Auditor Manchester, United Kingdom Date: ZS November 2015

CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT For the year ended 31 July 2015

		Year ended 31 July 2015	Year ended 31 July 2014
	Note	£	£
INCOME			
Funding council grants	2	12,285,568	15,349,137
Tuition fees and support grants	3	85,863,137	72,535,589
Research grants and contracts	4	874,194	801,345
Other operating income	5	20,451,687	15,662,745
Interest receivable	6	479,789	115,547
TOTAL INCOME		119,954,375	104,464,363
EXPENDITURE			
Staff costs	7	(60,623,364)	(54,452,625)
Other operating expenses	8	(42,860,214)	(34,294,183)
Depreciation	10	(5,342,948)	(4,355,739)
Interest payable	. 9	(2,106,381)	(2,176,919)
TOTAL EXPENDITURE		(110,932,907)	(95,279,466)
RETAINED SURPLUS ON CONTINUING			
OPERATIONS FOR THE YEAR		9,021,468	9,184,897
Surplus for the year transferred from accumulated		T	
income in endowment funds		(324)	(384)
SURPLUS FOR THE YEAR RETAINED WITHIN GENERAL RESERVES	19	9,021,144	9,184,513

A statement of movement on revenue reserves is given in note 19 to the financial statements.

There is no difference between the surplus on ordinary activities before taxation and the retained surplus for the year stated above, and their historical cost equivalents. All income and expenditure relates to continuing operations.

CONSOLIDATED AND UNIVERSITY BALANCE SHEET AS AT 31 July 2015

		Conso	lidated	University		
		As at	As at As at		As at	
		31 July	31 July	31 July		
		2015	2014	2015	2014	
	Note	£	£	£	£	
FIXED ASSETS						
Tangible assets	10	133,360,328	119,220,000	133,357,661	119,216,933	
ENDOWMENT ASSETS	18	359,714	353,629	359,714	353,629	
CURRENT ASSETS						
Stocks	11	47,844	44,058	47,844	44,058	
Debtors	12	5,774,984	5,418,730	5,618,641	5,925,888	
Investments	13		21,193,061	14,676,380	21,193,061	
Cash at bank and in hand		2,408,520	2,224,687	1,277,699	1,159,461	
Total Current Assets		22,907,728	28,880,536	21,620,564	28,322,468	
CREDITORS: amounts falling due within						
one year	14	(18,064,080)	(20,122,966)	(17,618,232)	(19,650,429)	
NET CURRENT ASSETS		4,843,648	8,757,570	4,002,332	8,672,039	
TOTAL ASSETS LESS CURRENT LIABILITIES		138,563,690	128,331,199	137,719,707	128,242,601	
CREDITORS: amounts falling due after more						
than one year	15	(39,144,041)	(41,110,821)	(39,065,157)	(41,110,821)	
Provision for liabilities	16	(764,523)	(789,950)	(764,523)	(789,950)	
NET ASSETS EXCLUDING PENSION					ζ.	
LIABILITY		98,655,126	86,430,428	97,811,143	86,341,830	
Net pension liability	24	(18,075,000)	(12,065,000)	(18,075,000)	(12,065,000)	
NET ASSETS INCLUDING PENSION LIABILITY		80,580,126	74,365,428	79,736,143	74,276,830	
DEFERRED CAPITAL GRANTS	17	36,146,425	33,149,956	36,146,425	33,149,956	
ENDOWMENTS						
Expendable	18	229,714	223,629	229,714	223,629	
Permanent	18	130,000	130,000	130,000	130,000	
RESERVES			£			
Income and expenditure account excluding			8			
pension liability		62,148,987	52,926,843	61,305,004	52,838,245	
Pension reserve	24	(18,075,000)	(12,065,000)	(18,075,000)	(12,065,000)	
Income and expenditure account including						
pension liability	19	44,073,987	40,861,843	43,230,004	40,773,245	
TOTAL FUNDS		80,580,126	74,365,428	79,736,143	74,276,830	
10 10				2 2 23		

These financial statements were approved by the Council and authorised for issue on 24th November 2015 and were signed on its behalf by:

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The Right Reverend Dr Peter Forster, the Lord Bishop of Chester President of the Council

J.J. W. Declar

Professor T J Wheeler Vice-Chancellor

STATEMENT OF CONSOLIDATED TOTAL RECOGNISED GAINS AND LOSSES For the year ended 31 July 2015

		Year ended 31 July 2015	Year ended 31 July 2014
	Note	£	£
Retained surplus for the financial year		9,021,468	9,184,897
New endowments	18	5,761	3,160
Actuarial (loss)/ gain in respect of Pension Scheme	24	(5,809,000)	2,035,000
TOTAL RECOGNISED GAINS RELATING TO	· · · ·		
THE YEAR	-2 3-	3,218,229	11,223,057
RECONCILIATION	5		2
Opening reserves and endowments		41,215,472	29,992,415
Total recognised gains for the year		3,218,229	11,223,057
Closing reserves and endowments	2 	44,433,701	41,215,472

UNIVERSITY OF CHESTER

CONSOLIDATED CASH FLOW STATEMENT For the year ended 31 July 2015

				Year ended 31 July 2015 £		Year ended 31 July 2014 £	
		Note			*		
	NET CASH INFLOW FROM OPERATING ACTIVITIES	20		12,729,642		17,768,649	
	RETURNS ON INVESTMENTS AND SERVICING OF FINANCE						
	Interest received Interest paid		479,789 (2,106,381)		115,547 (2,145,919)	ja L	
20	NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE			(1,626,592)		(2,030,372)	2
	CAPITAL EXPENDITURE Purchase of tangible fixed assets Disposal of tangible fixed assets Deferred capital grant received Endowments	н. Н	(19,483,276) - 4,060,652 5,761		(35,876,045) 200,000 21,493,757 3,160		
	NET CASH OUTFLOW FROM CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT			(15,416,863)		(14,179,128)	
	NET CASH (OUTFLOW)/INFLOW BEFORE USE OF LIQUID RESOURCES AND FINANCING	21		(4,313,813)		1,559,149	
	MANAGEMENT OF LIQUID RESOURCES	21		6,516,681		(6,297,645)	
	FINANCING New Unsecured Loan Repayments of amounts borrowed		(2,018,269)		7,388,317 (1,795,482)		
	NET CASH (OUTFLOW)/INFLOW FROM FINANCING	21	**	(2,018,269)		5,592,835	
	INCREASE IN CASH			184,599		854,339	

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT For the year ended 31 July 2015

	Note	Year ended 31 July 2015 £	Year ended 31 July 2014 £
Increase in cash in the year		184,599	854,339
Cash (outflow)/inflow to liquid resources		(6,516,681)	6,297,645
Cash inflow from new unsecured loan		-	(7,388,317)
Cash outflow from loan repayments		2,018,269	1,795,482
Movement in net debt	21	(4,313,813)	1,559,149
Net debt at 1 August		(19,487,093)	(21,046,242)
Net debt at 31 July	21	(23,800,906)	(19,487,093)

1. ACCOUNTING POLICIES

The following accounting policies have been applied consistently in the current and preceding years dealing with items which are considered material in relation to the University's financial statements.

Basis of preparation

The financial statements have been prepared under the historical cost convention, except for the valuation of endowment assets, in accordance with both the Statement of Recommended Practice: Accounting for Further and Higher Education Institutions (SORP) (2007) and applicable United Kingdom Accounting Standards.

The financial statements have been prepared on the going concern basis of accounting in accordance with the consideration set out in the Report of the University Council.

Basis of consolidation

The consolidated financial statements include the University and all of its subsidiaries for the financial year to 31 July 2015. Intra group sales and profits are eliminated on consolidation.

The consolidated financial statements do not include those of the Students' Union because the University does not control these activities.

Recognition of income

Funding council block grants are accounted for in the year to which they relate.

Fee income is stated gross and credited to the Income & Expenditure account over the period in which the students are studying. Where the amount of the tuition fee is reduced, income receivable is shown net of the discount. Bursaries and scholarships are accounted for gross as expenditure and included within operating income.

Recurrent income from grants, contracts and other services rendered are accounted for on an accruals basis and included to the extent of the completion of the contract or service concerned; any payments received in advance of such performance are recognised on the balance sheet as liabilities.

Non-recurrent grants received in respect of the acquisition or construction of fixed assets are treated as deferred capital grants. The grants are credited to deferred capital grants and an annual transfer made to the Income and Expenditure account over the useful economic life of the asset at the same rate as the depreciation charge on the asset for which the grant was awarded.

Income from the sale of goods or services is credited to the Income and Expenditure account when the goods or services are supplied to the external customers against the order received or the terms of the contract have been satisfied.

Fixed assets and depreciation

A fixed asset is capitalised at cost where the expenditure exceeds $\pounds 10,000$. Assets are depreciated over their useful lives as follows:

Freehold buildings	-		2% pa on cost
Plant and machinery	-		25% pa on cost
Computer equipment	-	×	33% pa on cost

1. ACCOUNTING POLICIES (continued)

Maintenance

The University has a five year planned maintenance programme which is reviewed on an annual basis. Actual expenditure on routine and planned maintenance is charged to the Income and Expenditure account in the year it is incurred.

Stocks

Stocks are stated at the lower of cost and net realisable value.

Provisions

Provisions are recognised when the University has a legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Pension schemes

The two principal pension schemes for the University's staff are the Cheshire Pension Fund and the Teachers' Pension Scheme. Pension costs are assessed on the latest actuarial valuations of the schemes and are accounted for on the basis of FRS 17. The Cheshire Pension Fund has a full valuation every three years carried out by professionally qualified independent actuaries and the Teachers' Pension Scheme is assessed every five years.

The Cheshire Pension Fund is a funded, defined benefit scheme with the assets of the scheme held separately from those of the Group in separate trustee administered funds. Assets are included in the valuation at market value, and scheme liabilities are measured on an actuarial basis using the projected unit method; these liabilities are discounted at the current rate of return on AA rated corporate bonds. The post-retirement benefit surplus or deficit is included on the University's balance sheet. Surpluses are included only to the extent that they are recoverable through reduced contributions in the future or through refunds from the schemes. The current service cost and any past service costs are included in the Income and Expenditure account within operating expenses and the expected return on the scheme's assets, net of the impact of the unwinding of the discount on scheme liabilities, is included within other finance income. Actuarial gains and losses, including differences between the expected and actual return on scheme assets, are recognised in the statement of total recognised gains and losses.

The Teachers' Pension Scheme is an unfunded, defined benefit multi-employer scheme. Because of the mutual nature of the scheme, the scheme's assets are not hypothecated to individual institutions and scheme-wide contribution rates are set. The University is therefore exposed to actuarial risks associated with other institutions' employees and is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. Therefore, as required by FRS 17, this scheme is accounted for as if it is a defined contribution scheme. As a result, the amount charged to the Income and Expenditure account represents the contributions payable to the scheme in respect of the accounting year.

Leases

Where the University enters into a lease which entails taking substantially all the risks and rewards of ownership of an asset, the lease is treated as a 'finance lease'. The asset is recorded in the balance sheet as a tangible fixed asset and is depreciated over its estimated useful life or the term of the lease, whichever is shorter. Future instalments under such leases, net of finance charges, are included within creditors. Rentals payable are apportioned between the finance element, which is charged to the profit and loss account, and the capital element which reduces the outstanding obligation for future instalments.

All other leases are accounted for as 'operating leases' and the rental charges are charged to the Income and Expenditure account on a straight line basis over the life of the lease.

1. ACCOUNTING POLICIES (continued)

Cash flows and liquid resources

Cash flows comprise increases or decreases in cash. Cash includes cash in hand, deposits repayable on demand and overdrafts. Deposits are repayable on demand if they are in practice available within 24 hours without penalty. No investments, however liquid, are included in cash.

Liquid resources represent assets held that are readily disposable. They comprise term deposits held as part of the University's treasury management activities.

Taxation

The University is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the University is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes. Subsidiary companies are liable to corporation tax.

The University is partially exempt in respect of Value Added Tax, so that it can only recover a minor element of VAT charged on its inputs. Irrecoverable VAT on inputs is included in the costs of such inputs and added to the cost of tangible fixed assets as appropriate, where the inputs themselves are tangible fixed assets by nature.

Endowment assets

Endowment assets are carried at market value. Appreciation/depreciation in the market value of endowment assets and any gain or loss on disposal is added to or subtracted from the endowment funds concerned and is not brought into the Income and Expenditure account, but reported through the statement of total recognised gains and losses.

2. FUNDING COUNCIL GRANTS

	HEFCE	NCTL	Year ended 31 July 2015	Year ended 31 July 2014	
	£	£	£	£	
Recurrent grant	8,477,804	467,270	8,945,074	14,151,749	
Special initiative funding	2,570,293	-	2,570,293	598,655	
Deferred capital grants released	724,643	-	724,643	546,316	
Specific grants - Pension Enhancements	45,558	-	45,558	52,417	
2 4 9	11,818,298	467,270	12,285,568	15,349,137	

3. TUITION FEES AND SUPPORT GRANTS

	Year ended 31 July 2015 £	Year ended 31 July 2014 £
Full time home students Overseas students Part-time home students Education contracts Other fees and support grants	60,863,728 6,590,799 2,989,105 13,780,703 1,638,802	48,295,156 6,280,731 2,772,681 13,418,176 1,768,845
	85,863,137	72,535,589

Within overseas students are $\pounds6,541,157$ (2014: $\pounds5,865,508$) in respect of full time fees and $\pounds49,642$ (2014: $\pounds415,223$) part time fees. Included within other fees and support grants are $\pounds238,368$ (2014: $\pounds220,719$) in relation to other course fees.

4. RESEARCH GRANTS AND CONTRACTS

5.

	Year ended 31 July 2015 £	Year ended 31 July 2014 £
Other contracts	874,194	801,345
OTHER OPERATING INCOME		
	Year ended 31 July 2015 £	Year ended 31 July 2014 £
Catering, Residences and Conferences operations Other services rendered	10,246,456 10,205,231	9,370,266 6,292,479
	20,451,687	15,662,745

6. INTEREST RECEIVABLE

					Year ended 31 July 2015 £	Year ended 31 July 2014 £
Incom	e from short term i	ivestments			99,140	112,990
Interes	st from Endowment	s			1,656	1,742
Other	interest receivable			-	378,993	815
		14			479,789	115,547
				=		

7. STAFF COSTS

The average number of persons employed by the University during the period, analysed by category, was as follows:

	Year ended 31 July 2015	Year ended 31 July 2014
Academic Departments	573	515
Academic Services	135	123
Administration/Central Services	338	295
Premises	196	180
Catering and Residence	73	70
Nursing	142	131
Other	2	2
	1,459	1,316
	8	
	2015	2014
Remuneration of higher paid staff in bandings (excluding pension contributions)		
£100,001 - £110,000	3	2
£110,001 - £120,000	2	2
£220,000 - £230,000	-	1
£250,000 - £260,000	1	
	Year ended	Year ended
	31 July	31 July
	2015	2014
	£	£
Salary costs for the above persons		
Wages and salaries	49,631,082	44,089,934
Social Security costs	3,749,301	3,298,084
Other pension costs (Note 24)	7,242,981	7,064,607
Total	60,623,364	54,452,625

7. STAFF COSTS (continued)

	Year ended 31 July 2015 £	Year ended 31 July 2014 £
Academic Departments	29,213,828	25,642,667
Academic Services	3,936,594	3,583,720
Administration/Central Services	12,577,413	11,217,597
Premises	3,797,441	3,355,920
Catering and Residence	2,222,025	2,126,861
Nursing	6,347,590	5,940,814
Research grants and contracts	151,314	185,268
Other (inc FRS 17 Adjustments)	2,377,159	2,399,778
Total	60,623,364	54,452,625
Emoluments of the Vice-Chancellor	255,000	225,000

The emoluments of the Vice-Chancellor (who is also the highest paid senior post-holder) are shown net of pension costs. The University made no pension contributions to the Teachers' Pension Agency on behalf of the Vice-Chancellor (2014: £31,725). Total emoluments are therefore £255,000 (2014: £256,725).

Reimbursements to members of University Council for expenditure incurred in attending Council and meetings of its committees amounted to $\pounds 1,344$ (2014: $\pounds 1,946$). Council members did not receive any remuneration from the University.

OTHER OPERATING EXPENSES 8.

	Year ended 31 July 2015 £	Year ended 31 July 2014 £
Academic departments	10,691,784	9,104,096
University of Chester Bursaries	2,045,192	1,975,706
Academic services	4,132,557	3,252,679
Administration/Central Services	5,051,477	4,457,690
Premises – running costs	6,873,439	4,398,651
Premises – routine maintenance	6,541,671	5,864,747
Pension enhancements – pre 1989	32,365	30,733
Provision for pension enhancements – post 1989	25,531	138,348
Catering, Residences and Conferences Operations	3,117,258	3,109,169
Research grants and contracts	676,265	158,021
Equipment operating lease rentals	132,858	132,213
Auditor's remuneration - audit work	47,062	46,920
- non audit services	32,360	28,041
Internal Auditor	53,487	29,759
Other services rendered	2,917,124	1,143,225
Other operating expenses	489,784	424,185
	42,860,214	34,294,183
-		
The analysis of auditor's remuneration is as follows:	2015	5 2014
	3	E £
Fees payable to the University's auditor for the audit of the University's annual financial statements and its		
subsidiaries	47,062	46,920
Total audit fees	47,062	46,920
Tax services	27,080	
Other Services	5,280) 11,562
Total non-audit fees	32,360	28,041

The disclosures above are for the Group. The University is not required, in its individual financial statements, to disclose separately information about fees for non-audit services provided to the University because the consolidated financial statements are required to disclose such fees on a consolidated basis.

9. INTEREST PAYABLE

	Year ended 31 July 2015	Year ended 31 July 2014
	£	£
Bank loans and overdrafts FRS 17 net interest charge	2,106,381	2,145,919 31,000
	2,106,381	2,176,919

10. TANGIBLE FIXED ASSETS

Consolidated	Freehold land and buildings £	Plant and machinery £	Computer equipment £	Total £
Cost				
At 1 August 2014	131,730,604	11,581,125	4,913,541	148,225,270
Additions	14,169,547	4,464,516	849,213	19,483,276
At 31 July 2015	145,900,151	16,045,641	5,762,754	167,708,546
Depreciation	*.			
At 1 August 2014	15,078,500	9,699,319	4,227,451	29,005,270
Charge for year	2,758,485	1,869,700	714,763	5,342,948
At 31 July 2015	17,836,985	11,569,019	4,942,214	34,348,218
Net book value				
At 31 July 2015	128,063,166	4,476,622	820,540	133,360,328
At 31 July 2014	116,652,104	1,881,806	686,090	119,220,000
Financed by capital grant	33,898,938	1,651,055	596,432	36,146,425
Other	94,164,228	2,825,567	224,108	97,213,903
Net Book Value At 31 July 2015	128,063,166	4,476,622	820,540	133,360,328

Included within Freehold land and buildings is £7,847,694 worth of land which is not depreciated.

10 TANGIBLE FIXED ASSETS (continued)

University	Freehold land and buildings £	Plant and machinery £	Computer equipment £	Total £	
Cost					
At 1 August 2014	130,770,650	10,929,566	4,913,541	146,613,757	
Additions	14,169,547	4,464,516	849,213	19,483,276	
At 31 July 2015	144,940,197	15,394,082	5,762,754	166,097,033	
Depreciation					
At 1 August 2014	14,121,614	9,047,759	4,227,451	27,396,824	
Charge for year	2,758,085	1,869,700	714,763	5,342,548	
Disposals		24	32		
At 31 July 2015	16,879,699	10,917,459	4,942,214	32,739,372	
Net book value				13	
At 31 July 2015	128,060,498	4,476,623	820,540	133,357,661	
At 31 July 2014	116,649,036	1,881,807	686,090	119,216,933	
Financed by Capital Grant	33,898,938	1,651,055	596,432	36,146,425	
Other	94,161,560	2,825,568	224,108	97,211,236	
Net Book Value At 31 July 2015	128,060,498	4,476,623	820,540	133,357,661	

The depreciation charge for the year has been funded by:

	Consolio	lated	University		
а ж	Year ended 31 July 2015 £	Year ended 31 July 2014 £	Year ended 31 July 2015 £	Year ended 31 July 2014 £	
Deferred capital grant released Other income	1,064,183 4,278,765	885,856 3,469,883	1,064,183 4,278,765	885,856 3,442,890	
	5,342,948	4,355,739	5,342,948	4,328,746	

10 TANGIBLE FIXED ASSETS (continued)

Investments in subsidiary undertakings

	Group Holding %	2015 £	2014 £	Description
Chester Housing Ltd	100	2 ²	5 Ce	ased trading 31st July 2014
Chester Conferences Ltd	100	5		ovision of Conference and short course acilities
North West Universities European Unit Ltd	100	1		cilitation and engagement with European Structural Fund
Thornton Research Properties Ltd	100	2		mmercial Leases at Thornton Science Park
	100	8	13	

The subsidiary companies were incorporated in the United Kingdom, and they are included in the consolidated financial statements. Due to the negligible amount of investment, this is shown as zero in the University balance sheet. Chester Housing Ltd ceased trading on 31st July 2014, and its assets transferred to the University.

11. STOCKS

	Consolid	lated	Univer	sity
	Year ended	Year ended	Year ended	Year ended
	31 July	31 July	31 July	31 July
	2015	2014	2015	2014
	£	£	£	£
Fuel, food and provisions	47,844	44,058	47,844	44,058

12. DEBTORS

,	Consolid	ated	Univers	sity
	Year ended 31 July 2015 £	Year ended 31 July 2014 £	Year ended 31 July 2015 £	Year ended 31 July 2014 £
Tuition fee debtors	794,615	726,633	794,615	726,633
Trade debtors	1,008,956	578,548	42,870	37,322
Other debtors	915,500	1,083,390	915,500	1,083,390
Owed by subsidiary	- 4		1,162,983	1,468,189
Prepayments and accrued income	3,055,913	3,030,159	2,702,673	2,610,354
	5,774,984	5,418,730	5,618,641	5,925,888

13. INVESTMENTS

	Consolid	lated	Univer	sity
	Year ended	Year ended	Year ended	Year ended
*	31 July	31 July	31 July	31 July
	2015	2014	2015	2014
	£	£	£	£
Cost				
Money market investment	14,676,360	21,193,061	14,676,380	21,193,061

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Consolid	ated	Univer	sity
a si	Year ended 31 July	Year ended 31 July	Year ended 31 July	Year ended 31 July
	2015	2014	2015	2014
	£	£	£	£
Tuition fees received in advance	1,603,614	1,684,700	1,603,614	1,684,700
Trade creditors	6,743,907	7,033,561	6,698,962	6,986,954
Bank overdraft	135,728	130,409	135,728	130,409
Bank loan	2,044,635	2,017,240	2,044,635	2,017,240
Taxation and social security	1,212,492	1,057,344	1,197,306	1,041,580
Owed to subsidiary	-	-		57,431
Other creditors	995,460	996,084	930,915	850,286
Accruals and deferred income	5,328,244	7,203,628	5,007,072	6,881,829
As at end of year	18,064,080	20,122,966	17,618,232	19,650,429

15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Consolidated		University	
	Year ended 31 July 2015	Year ended 31 July 2014	Year ended 31 July 2015	Year ended 31 July 2014
Creditors that fall due between one and	£	£	£	£
five years				
Bank loans	8,281,110	8,375,122	8,281,110	8,375,122
a ai		1		
Creditors that fall due after more than five years				
Bank loans	30,784,047	32,735,699	30,784,087	32,735,699
Other	78,884	<u> </u>	78,884	-
	39,144,041	41,110,821	39,144,041	41,110,821

Analysis of borrowings at 31 July 2015

The University's bank loans are as follows:

Loan Value at 31 July 2015	Fixed/Variable	Interest Rate	Term	secured/unsecured
£315,000	Variable	2.32%	2016	unsecured
£4,332,783	Fixed	5.94%	2026	secured
£2,160,000	Fixed	5.31%	2028	unsecured
£1,946,789	Variable	0.90%	2031	secured
£5,374,578	Fixed	5.55%	2031	secured
£8,741,318	Fixed	5.55%	2034	unsecured
£3,944,740	Variable	5.62%	2038	unsecured
£8,714,583	Fixed	5.62%	2038	unsecured
£5,580,000	Fixed	3.11%	2038	unsecured
£41,109,791	3			2

16. PROVISION FOR LIABILITIES

	Consolidated		University	
	Year ended	Year ended	Year ended	Year ended
	31 July 2015	31 July 2014	31 July 2015	31 July 2014
	£	£	2015 £	£
Pension enhancement				
At beginning of year	789,950	704,109	789,950	704,109
Additional provision in year (note 8)	25,531	138,348	25,531	138,348
	815,481	842,457	815,481	842,457
Utilised in the year	(50,958)	(52,507)	(50,958)	(52,507)
At end of year	764,523	789,950	764,523	789,950

It is expected that this provision will be utilised over the next 10-20 years.

The assumptions for calculating the Provision for Enhanced Pension Costs under Financial Reporting Standard (FRS) 17, Retirement Benefits, are as follows:

		2015 %	2014 %
Discount Rate Inflation		0.08 3.40	0.74 3.32

17. DEFERRED CAPITAL GRANTS - FUNDING COUNCIL

	Consolida	ated	University	
	Year ended 31 July 2015	Year ended 31 July 2014	Year ended 31 July 2015	Year ended 31 July 2014
	£	£	£	£
Buildings				
At beginning of year	32,407,802	12,153,046	32,407,802	12,153,046
Received in year	2,187,820	20,871,952	2,187,820	20,871,952
Released to Income and Expenditure	(696,684)	(617,196)	(696,684)	(617,196)
At end of year	33,898,938	32,407,802	33,898,938	32,407,802
Equipment				
At beginning of year	742,154	389,009	742,154	389,009
Received in year	1,872,832	621,805	1,872,832	621,805
Released to Income and Expenditure	(367,499)	(268,660)	(367,499)	(268,660)
At end of year	2,247,487	742,154	2,247,487	742,154
Total Deferred Capital Grants	36,146,425	33,149,956	36,146,425	33,149,956

18. SPECIFIC ENDOWMENTS

	Consoli	Consolidated and University		
	Restricted	Restricted		
	Expendable	Permanent	Total	
	£	£	£	
Investment Assets:				
Capital value	194,488	130,000	324,488	
Accumulated income	29,141	-	29,141	
As at beginning of year	223,629	130,000	353,629	
Additions	5,761	-	5,761	
Interest received	1,657	-	1,657	
Expenditure for year	(1,333)	-	(1,333)	
As at 31 July end of year	229,714	130,000	359,714	
Financed by:			(* * * * * * * * * * * * * * * * * * *	
Capital value	200,249	130,000	330,249	
Accumulated income	29,465		29,465	
	229,714	130,000	359,714	

All endowments were received as cash and are deposited with other short term cash investments.

19. INCOME AND EXPENDITURE ACCOUNT

	Year ended 31 July 2015 £	Year ended 31 July 2014 £
At beginning of year	40,861,843	29,642,330
Retained surplus for the year	9,021,144	9,184,513
Actuarial gains in respect of pension scheme	(5,809,000)	2,035,000
At end of year	44,073,987	40,861,843

The surplus above is the consolidated surplus. The University surplus for the year is $\pounds 8,568,841$ (2014: $\pounds 8,971,220$)

20. RECONCILIATION OF OPERATING SURPLUS TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	Year ended 31 July 2015	Year ended 31 July 2014
	£	£
Surplus from operating activities	9,021,468	9,184,897
Depreciation	5,342,948	4,355,739
Release of capital grant	(1,064,183)	(885,856)
Investment income	(479,789)	(115,547)
Interest paid	2,106,381	2,145,919
Pension costs less contributions payable	201,000	1,194,000
Increase in stocks	(3,786)	(843)
Increase in debtors	(356,254)	(2,735,648)
Increase in creditors	(2,012,716)	4,540,147
Increase in provisions	(25,427)	85,841
Net cash inflow from operating activities	12,729,642	17,768,649

21. ANALYSIS OF CHANGES IN NET DEBT

2014 £	Change £	2015 £
2,224,687	183,833	2,408,520
(130,409)	(5,319)	(135,728)
21,193,061	(6,516,681)	14,676,380
353,629	6,085	359,714
(43,128,061)	2,018,269	(41,109,792)
(19,487,093)	(4,313,813)	(23,800,906)
	£ 2,224,687 (130,409) 21,193,061 353,629 (43,128,061)	£ £ 2,224,687 183,833 (130,409) (5,319) 21,193,061 (6,516,681) 353,629 6,085 (43,128,061) 2,018,269

22. COMMITMENTS

Annual commitments under non-cancellable operating leases at 31 July are as follows:

e i	2 N 2			2015 £	2014 £
Other leases					
Operating leases which expire:					
Within one year					3,999
In the second to fifth years inclusive				124,591	96,197
				124,591	100,196
			-		Υ.

2015

22. COMMITMENTS (continued)

Capital commitments are as follows:	2015 £	2014 £
Contracted but not provided for: Building and remodelling works	1,850,341	2,259,159
	1,850,341	2,259,159

23. HARDSHIP FUNDS AND TRAINING BURSARY PAYMENTS

	Year ended 31 July 2015	Year ended 31 July 2014
	£	£
Hardship funds		
Opening balance	6,461	5,542
Funding Council grants	-	245,219
Interest earned		37
Total funds available for disbursement	-	250,798
Disbursed to students	(6,461)	(236,979)
Administration fee	-	(7,358)
At end of year		6,461

Funding Council grants are available solely for students; the University acts only as paying agent. The grants and related disbursements are therefore excluded from the Income and Expenditure Account.

	Year ended 31 July 2015	Year ended 31 July 2014
	£	£
Training Bursaries		
Grant received from NCTL	2,124,070	1,851,600
Payments to trainees	(2,135,650)	(1,782,775)
(Underpayment)/ Overpayment of grant by National College for Teaching and Leadership	(11,580)	68,825

24. PENSION SCHEME

Contributions to the schemes are charged to the Income and Expenditure account so as to spread the cost of the pensions over the employees' working lives with the University of Chester. The pension charge for the year was $\pounds7,242,981$ (2014: $\pounds7,064,607$) which includes $\pounds50,958$ (2014: $\pounds52,507$) in respect of enhanced pension entitlements of staff taking early retirement under the reorganisation programme. The calculation of the cost of early retirement provisions charged to the Income and Expenditure account in the year of retirement is based on the total capital cost of providing enhanced pensions with allowance for future investment returns at 4% in excess of price inflation.

An amount of \pounds 764,523 (2014: \pounds 789,950) is included in provisions for liabilities and charges representing the extent to which the capital cost charged exceeds actual payments made. The provision will be released against the cost to the University of enhanced pension entitlements over the estimated life expectancy of each relevant employee. Were the institution to close and there was no successor establishment, the Secretary of State would become the compensating authority.

Teachers' Pension Scheme

The Teachers' Pension Scheme is an unfunded defined benefit scheme. Contributions on a pay as you go basis are credited to the exchequer under arrangements governed by the Superannuation Act 1972. The total contribution for the year ended 31 July 2015 was \pounds 5,922,731 (2014: \pounds 5,172,276) of which the employers' contributions totalled \pounds 3,397,139 (2014: \pounds 3,054,882) and the employees' contributions totalled \pounds 2,525,592 (2014: \pounds 2,117,394). The pensions cost is assessed every five years in accordance with the advice of the government actuary. The assumptions and other data that have the most significant effect on the determination of the contribution levels are as follows:

Latest actuarial valuations	31 March 2004
Actuarial method	Prospective Benefits
Investment returns per annum	3.5%
Salary scale increases per annum	1.5%
Market value of assets at date of last valuation	£163,240m
	 Interview of the second se

Proportion of members' accrued benefits covered by the actuarial value of the assets 98%

Following the implementation of Teachers' Pensions (Employers' Supplementary Contributions) Regulations 2000, the government actuary carried out a further review on the level of employers' contributions. The employer contributions for the year were paid at the rate of 14.1%. Employee contribution rates are dependent on salary levels and were in bandings between 6.4% - 11.2% up to the end of March 2014, and between 6.4% - 12.4% subsequently.

Financial Reporting Standard 17 – Retirement Benefits

The TPS is a multi-employer scheme where the share of assets and liabilities applicable to each employer is not identified. The University accounts for its pension costs on a defined contribution basis as permitted by FRS 17.

24. PENSION SCHEME (continued)

Cheshire Pension Fund

The University participates in the Cheshire Pension Fund, which is a funded defined benefit pension scheme where contributions payable are held in a trust separately from the University. The total contribution made for the 12 months ended 31 July 2015 was £3,709,102 (2014: £3,862,043) of which the employers' contributions totalled £2,581,156 (2014: £2,826,600) and employees' contributions totalled £1,127,947(2014: £1,035,443). The agreed contribution rates for future years are 15.2% for employers and in bandings 5.5%-12.5% from April 2014 for employees depending on the level of their salary.

Valuation date	31 March 2013
Valuation methods	Projected Unit Method
Value of notional needs	£55.0 million
Funding level of accrued benefits	93.5%
Investment return per annum	4.6%
Salary scale increases per annum	3.3%

FRS 17

The following information is based upon a full actuarial valuation of the fund as at 31 March 2013 updated to July 2015 by a qualified independent actuary.

	31 July 2015 %	31 July 2014 %	31 July 2013 %
Inflation	3.7	5.5	2.8
Rate of increases in salaries	3.6	3.5	5.1
Rate of increase in pensions	2.7	2.7	5.7
Discount rate for liabilities	3.7	4.1	4.6

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	31 July 2015	31 July 2014
Retiring today Males Females	22.3 24.4	22.3 24.4
Retiring in 20 years Males Females	24.1 26.7	24.1 26.7

24. PENSION SCHEME (continued)

The expected return on assets is based on the long-term future expected investment return for each asset class at the beginning of the year. The University's share of assets in the scheme and the expected rates of return were:

, , ,	Long term rate of return expected at 31 July 2015 %	31 July 2015 £000	Long term rate of return expected at 31 July 2014 %	31 July 2014 £000
Equities	3.7	34,971	6.6	36,874
Bonds	3.7	28,547	3.8	12,291
Property	3.7	6,423	4.7	4,302
Cash	3.7	1,427	3.6	7,989
Total market value of assets		71,368		61,456

The above asset values as at 31 July 2015 are at bid value as required under FRS17.

	2015 £'000	2014 £000
University's estimated asset share Present value of scheme liabilities	71,368 (89,443)	61,456 (73,521)
Deficit in the scheme	(18,075)	(12,065)

Under FRS 17, provision has been made by the University for the institution's share of the deficit in the scheme and the following entries were made:

	2015 £'000	2014 £000	2013 £000
Balance sheet presentation Net assets excluding FRS 17 pension liability Net pension liability	98,543 (18,075)	86,904 (12,065)	55,440 (12,906)
Net assets including FRS 17 pension liability	80,468	74,839	42,534
Reserves note	2015 £'000	2014 £000	2013 £000
Income & expenditure account excluding FRS 17 pension liability Pension reserve	62,037 (18,075)	53,061 (12,065)	42,548 (12,906)
Income & expenditure account including FRS 17 pension liability	43,962	40,996	29,642

24. PENSION SCHEME (continued)

Analysis of amount (charged)/credited to the Income and Expenditure account

The University's pension charge for the year in accordance with FRS 17 is made up of the following:

	2015 £'000	2014 £000
Service cost	3,938	3,851
Total operating charge	3,938	3,851
Analysis of net return on pension scheme	2015 £'000	2014 £000
Expected return on pension scheme assets Impact on pension scheme liabilities	3,463 (3,090)	3,054 (3,085)
Net credit/(charge)	373	(31)
Amounts recognised in the statement of total recognised gains and losses	2015 £'000	2014 £000
Actuarial loss– defined benefit obligations Actuarial gain – fair value of employer assets	(9,004) 3,195	(1,397) 3,432
Actuarial (loss)/gain	(5,809)	2,035

The cumulative amount of actuarial gains and losses recognised in the statement of total recognised gains and losses since the adoption of FRS 17 is ± 11.4 million (2014: ± 5.6 million).

Movement in deficit during the year

	2015 £'000	2014 £000
Deficit in scheme at beginning of year	(12,065)	(12,906)
Movement in year:		
Current service charge	(3,938)	(3,851)
Employer contributions	3,364	2,688
Net credit/(charge) on assets	373	(31)
Actuarial (loss)/gain	(5,809)	2,035
Net deficit	(18,075)	(12,065)

24. PENSION SCHEME (continued)

				2015 £'000	2014 £000	
Liabilities at start of year				73,521	65,223	
Service cost				3,938	3,851	
Interest cost				3,090	3,085	
Employee contributions				1,128	1,047	
Actuarial loss				9,004	1,397	
Benefits paid				(1,238)	(1,082)	
Liabilities at end of year				89,443	73,521	
				2015	2014	
				£'000	£000	
Assets at start of year				51,456	52,317	
Expected return on assets				3,463		
Actuarial gain				3,195	3,054 3,432	
Employer contributions				3,364	2,688	
Employee contributions				1,128	1,047	
Benefits paid				(1,238)	(1,082)	
Assets at end of year				71,368		
History of experience gains or losses			a			
	2015	2014	2013	2012	2011	
	£'000	£'000	£'000	£'000	£,000	
Difference between expected and actual return on assets:						
Amount	3,195	3,432	5,569	(1,216)	2,649	
% of scheme assets	4%	6%	11%	(3%)	7%	
Experience gains and losses on scheme liabilities:	3	, A				
Amount	9,004	1,397	1,684	7,361	(4,467)	
% of scheme liabilities	10%	2%	3%	13%	(10%)	
Total amounts recognised in statement of recognised gains and losses:						
recognised gains and losses.						
Amount	(5,809)	2,035	3,885	(8,577)	7,116	

25. CONTINGENT LIABILITIES

The University had no contingent liabilities at 31 July 2015.

26. RELATED PARTY TRANSACTIONS

The Students' Union is a separate entity from the University and the financial statements are not consolidated with those of the University. However the President of the Students' Union is also a member of University Council, and as such the transactions between the two entities are shown below:

Grant paid by the University to the Students' Union: £354,035 (2014: £300,538).

Rent paid by the Students' Union to the University: £15,000 (2014: £15,000).

Other recharges paid to the University: £9,080 (2014: £2,904).

Due to the nature of the University's operations and the composition of the Council (members being drawn from local, public and private sector organisations) it is inevitable that transactions will take place with organisations in which a member of the council may have an interest. All transactions involving organisations in which a member may have an interest are conducted at arms' length and in accordance with the financial regulations of the Council and normal procurement procedures.